Risk Management: The Traumatic Aftermath

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Dr. Will Marling





The Traumatic Aftermath

What are your processes and protocols for of a critical incident?

addressing the traumatic impact on clients, staff and responders (including YOU) in the aftermath







Trauma

"I did live in Washington for a time and learned that a lack of knowledge about a subject is no impediment to talking about it."

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Neil Armstrong









This training is designed to give participants tools for effective engagement of traumatized people.

Goal





Victim Relations

A deliberate and equipped engagement process that builds mutually beneficial relationships amidst organizations (and individuals) with those who may or have experienced trauma, loss and/or harm.

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Objectives of this workshop ACTION ITEMS **Reinforce that**—

Protocol is expected: Use three mitigation techniques

Self Care is essential: Implement three behaviors

Trust matters: Show benevolence and competence

> Awareness is required: Learn two diagnostic tools











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The extent to which I believe you care (Benevolence)

Peter R. Scholtes, The Leader's Handbook: : A Guide to Inspiring Your. People and Managing the Daily Workflow, p. 43.







Awareness is Required

Something is traumatic because it is...

Unexpected, out of control

Beyond one's capacity to respond

Could not be prevented





Awareness is Required

 Trauma for victims is commonly related to loss and perception of potential loss (e.g., near miss)

to a loss

 Effective processes for victims affirm control and cohesion (where possible)

Timely response to victims recognizes cohesion to an incident and/or cohesion

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Awareness is Required

Two diagnostic tools:

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Control and Cohesion





Loss of Loss of Loss of Loss of Loss of **Emotional Innocence** Financial **Physical** Life Control Control Control

Key: We cannot fully discern for others the impact of their particular loss(es).





Awareness: Cohesion Grouping

Public/Media Relations

"Closure"

Loss of

Life

ictim Relations

Loss of Emotional Control

Loss of

Physical

Control

Loss of Financial Control

Loss of Innocence

"Closure"

Key: ALL responders are in a Cohesion Group.





Protocol is Expected Three mitigation techniques:

Promote Safety and Security*

Facilitate Ventilation and Validation*

Provide Prediction and Preparation*

*Basic Community Crisis Response Team Training, National Organization for Victim Assistance, 4th Edition, 2009.

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Five Essential Elements: 1) a sense of safety, 2) calming, 3) a sense of self- and community efficacy, 4) connectedness, and 5) hope.







Examples of what NOT to do!

1) Sense of safety: "At least you're not dead." 2) Calming: "Just calm down!" 3) Self- and community efficacy: "Just think about the less fortunate." 4) Connectedness: "You've got a lot of friends." 5) Hope: "Things will get better."







Promote Safety and Security Using cohesion groupings (where possible)—

Discuss/Provide Safety needs: Basics

Recognize Security perceptions: We tend to believe what we perceive.







Facilitate Ventilation & Validation Using cohesion groupings (where possible)—

Promote permission to express reactions and concerns—appropriate facts (NOT a 'debrief') "What were/are your reactions to this situation?" Never: "How do you feel?" or "How are you feeling?" Acknowledge reactions as common-nearly all are!

"This is a common reaction to an uncommon situation (i.e., it is new to the person)."



Provide Prediction & Preparation Using cohesion groupings (where possible)— A common question after a trauma: What will happen next?

Inquire about the immediate future Ask: "What kinds of things do you think will be helpful in the future?"

Educate on resources (do you have a list?)















Self Care is Essential

What is Self Care?

Monitoring your exposure to trauma •

Taking action to mitigate impact of exposure

How many trauma Radiation Absorbed Doses can you absorb, Risk Manager?

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Essential Self Care Behaviors

Purifying Behaviors-take out!

ENDURANCE

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Insulating Behaviors-keep out

Endurance Behaviors-stay out!





Self Care: Insulating Behaviors

Immediately prior to exposure

- Positive Self-talk (e.g., "I CAN do this.")

 Incremental goals (e.g., "I'll follow my checklist.") Mental rehearsal (e.g., "I've prepared for this.") Controlled breathing (e.g., "Take deep breathes.")

*Seal Team candidate research







Self Care: Purifying Behaviors

- Immediately following exposure
- Safety: Order your little kingdom
- Ventilation: Acknowledge challenges
- Validation: Review the good work
- Preparation: Transition to off-duty

 Security: Comforting sights, sounds & smells Prediction: Engage humor/express emotion





Self Care: Endurance Behaviors

- Ventilation: Humor, laughter and emotional expression
- Validation: Relational, spiritual & emotional connections
- Prediction: Training and education

 Safety: Physical and emotional rest AND activity Security: Limit exposures to essential trauma only

Preparation: Training, education & evaluation







Where's the fit?

What's your crisis management aftermath plan? **Trust: Benevolence and competence?** Awareness: Diagnostic tools?

Protocol: Competent mitigation techniques?

Self Care: Healthy behaviors?

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Thank you!

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