SUCCESSFUL RISK MANAGEMENT COMMITTEES

2012 WILDERNESS RISK MANAGERS CONFERENCE PORTLAND, OR

Aram Attarian, Ph.D.

North Carolina State University

OUTCOMES

- Understand the benefits of a risk management committee.
- Describe the factors associated with creating an effective risk management committee.
- Understand the role that the risk management committee plays in risk management.

RISK MANAGEMENT COMMITTEE DEFINED

"A risk management committee provides a mechanism for providing oversight to the program's risk management planning, implementation and performance. The intent is to provide a system of checks and balances to the organization's risk or safety management program. This is often achieved by combining program expertise (employees) and outside (non-employee) perspectives, which help to strengthen the organization as a whole". . . (Smith, 2009; pg. 16)

- 1. How many have risk management committees?
- 2. Mission?
- 3 Membership?
- 4. Benefits?
- 5 Challenges?
- 6. Effectiveness?
- If no safety committee then what would be the ideal committee for your organization?

COMMITTEE MEMBERSHIP

Board Members

Risk Manager

Special Advisors

Field Staff

COMMITTEE ROLES

- Identify, discuss, and resolve program health and safety issues.
- Assist in the development, implementation, and review of policies and procedures.
- Examine and discuss accident/incident reports.

- Assist in the dissemination of safety and health information.
- Support the role of the Risk or Safety Manager.
- Provide an ongoing forum for the correction of safety and health problems.

COMMITTEE SUCCESS

(in Eaton & Nocernino, 2000)

- Management commitment
- Committee structure and function
- Information & training
- Culture of safety
- Communication
- Committee processes
- Health and safety professionals

BENEFITS OF STAFF PARTICIPATION

(Milgate, et al., 2002)

- Intimate knowledge of the job.
- Can contribute valuable information about hazards and other safety concerns.
- Can suggest ways to avoid or minimize the hazards.
- Increased employee knowledge and awareness.
- Other?

COMMITTEE FUNCTIONS

- ▶ How often will committee meet?
- Review any A/I reports
- Evaluate any accident investigations conducted since last meeting to determine if unsafe situation or cause was identified and corrected.
- Meeting minutes
- Annual Risk Management Report and Evaluation
- Periodic Safety and Quality Reviews
- Other?

ACTION ITEMS

- 1 Write a mission statement for your risk management committee that clearly outlines its responsibilities.
- 2. With your risk management committee members conduct a SWOT analysis. Once the analysis is complete, focus efforts on improving the committee's performance and effectiveness.
- If your program does not have a risk management committee, write a mission statement and create a list of qualifications for membership, describe member roles, and expectations. Use this as an initial exercise in creating your committee.









?? QUESTIONS ??

- Eaton, A. E. & Nocerino, T. (2000). The effectiveness of health and safety committees: Results of a survey of public-sector workplaces. *Industrial Relations*, 39(3), 265-290.
- Milgate, N., Innes, E., & O'Loughli, K. (2002). Examining the effectiveness of health and safety committee and representative: A review. *Journal Work: A Journal of Prevention, Assessment and Rehabilitation, 19*(3), 281-290.
- O'Toole, M. F. (1999). Successful safety committees: Participation not legislation. Journal of Safety Research, 30(1), 39-65.
- Smith, P. (Ed.). (2009). *Manual of accreditation standards for adventure* programs (5th ed.). Boulder, CO: Association for Experiential Education